

Cambridgeshire and Peterborough Countywide Community Safety Strategic Board (CCSSB)

Wednesday 10th July 2019, 13:30 – 15:30, Conference Room 2, Police HQ, Huntingdon, PE29 6NP

ACTIONS

| | Action | Owner |
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| 1 | Rob Hill to have an item on implementing place-based governance at the next Community Safety Officer Group meeting. | Rob Hill |
| 2 | Update on progressing move to place-based delivery at the October Countywide Community Safety Strategic Board. | Rob Hill / Dorothy Gregson |
| 3 | The OPCC to schedule a development session focused on progressing place based delivery for late 2019. | Alasdair Baker |
| 4 | Tom Tallon to establish the relationships between the MEAM delivery groups and Community Safety Partnerships. | Rob Hill / Tom Tallon |
| 5 | All partners identify opportunities for appropriate inclusion of Joint Youth Justice Management Board Priorities in their own organisational or partnership delivery plans. | All Partners |
| 6 | Alasdair Baker to circulate final draft of the Youth Endowment Fund Bid to partners. | Alasdair Baker |
| 7 | Alasdair Baker to circulate resources regards online security. | Alasdair Baker |
| 8 | Rob Hill to progress development of a countywide DHR process, consulting with CSP chairs and utilising the Community Safety Officer Group. | Rob Hill |
| 9 | Any partners who have been negatively impacted by the Athena system should write to Dan Vajzovic in a formal capacity detailing the issues. | All Partners |

Cambridgeshire and Peterborough Countywide Community Safety Strategic Board

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Minutes

| Present | | |
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| Name | | Representing |
| Jason Ablewhite | JA | Police and Crime Commissioner (Chair), Criminal Justice Board |
| Ray Bisby | RB | Deputy PCC (Vice Chair), Road Safety Partnership |
| Dorothy Gregson | DG | OPCC |
| Claire Higgins | CH | Safer Peterborough Partnership, Cross Keys Homes |
| Sarah Tabbitt | ST | Huntingdonshire CSP, Early Help |
| Kevin Napier | KN | Cambridgeshire Fire and Rescue Service, East Cambridgeshire CSP |
| ACC Dan Vajzovic | DV | Cambridgeshire Constabulary, Joint Youth Justice Management Board |
| Dr Liz Robin | LR | Public Health, Cambs & P'boro Health and Wellbeing Boards |
| Russell Wate | RW | Cambridgeshire and Peterborough Safeguarding Boards |
| Heather Wood | HW | South Cambridgeshire District Council |
| Julie Farrow | JF | Support Cambridgeshire, Hunts Forum |
| Supt. Jon Hutchinson | JH | Cambridgeshire Constabulary |
| Ch. Insp. Steve Kerridge | KP | Cambs Constabulary, PREVENT Delivery Group |
| Rob Hill | RH | Cambs County & P'boro City Councils, Safer Peterborough Partnership, DA & SV Delivery Group |
| Anna Jack | AJ | Cambs County & P'boro City Councils, Joint Youth Justice Management Board, Child Criminal Exploitation Delivery Group |
| Elaine Matthews | EM | Cambridgeshire County Councils |
| Leigh Roberts | LRO | Cambridgeshire Research Group |
| Shona McKenzie | SM | East Cambridgeshire District Council, East Cambridgeshire CSP |
| Paul Clarke | PC | Cambridgeshire Fire and Rescue Service, East Cambridgeshire CSP, South Cambridgeshire CSP |
| Debbie Kaye | DK | Cambridge City Council, Cambridge City CSP |
| Dan Horn | DH | Fenland District Council, Fenland CSP |
| Helen Duncan | HD | Cambridgeshire County & Peterborough City Councils |
| Oliver Hilbery | OH | MEAM |
| Safia Cragg | SC | MEAM |
| Jo Curphey | JC | BeNCH CRC |
| Kim Morris | KM | OPCC |
| Alasdair Baker | AB | OPCC (minutes) |
| Apologies | | |
| Name | | Representing |
| Adrian Chapman | AC | Cambridgeshire County & Peterborough City Councils |
| Jo Brookes | JB | East Cambridgeshire District Council |
| Sarah Ferguson | SF | Cambridgeshire County & Peterborough City Councils |
| Chris Parker | CP | Cambridgeshire Fire and Rescue Service |
| Stephen Carroll | SC | BeNCH CRC |
| D/Supt Becky Tipping | BT | Cambs Constabulary, Modern Slavery & Organised Crime Delivery Group |
| Matthew Ryder | MR | National Probation Service |

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| <p>1</p> <p>1.1</p> | <p>Introduction & apologies</p> <p>Introductions were made and apologies noted.</p> |
| <p>2</p> <p>2.1</p> <p>2.2</p> | <p>Minutes and actions of the meeting held 10th April 2019</p> <p>All present agreed minutes of the meeting held 10th April as a true and accurate record.</p> <p>There were 5 actions from the previous meeting, all were marked completed.</p> |
| <p>3</p> <p>3.1</p> <p>3.2</p> <p>3.3</p> <p>3.4</p> <p>3.5</p> <p>3.6</p> <p>3.7</p> <p>3.8</p> <p>3.9</p> | <p>Think Communities and Place-Based Leadership</p> <p>DG guided partners through the paper, recognising the positive work already done by partners to transform the way place-based partnerships operate.</p> <p>RH underlined the clear links between place based delivery and the Think Communities agenda, and the importance of quickly understanding, agreeing and implementing a way of working in the next six months.</p> <p>RH noted it is helpful that the Primary Care Networks (PCNs) have now been defined and largely line up with Local Authority Boundaries.</p> <p>JA said he saw this as a way to improve the efficiency of existing resources.</p> <p>CH shared how the Safer Peterborough Partnership had evolved to work with Living Well Partnerships (LWPs).</p> <p>LR reflected a discussion at the Cambridgeshire Health and Wellbeing Board, who agreed moving LWPs into more general place-based partnerships would be helpful, but the organisation of PCNs was important.</p> <p>JF stated simplifying place-based working would be helpful for the voluntary sector. JF also attends LWPs in Huntingdonshire and Fenland & East Cambridgeshire, and can see the benefits of more joined up place-based working would bring in helping them progress their agendas.</p> <p>RW saw the benefits of being able to deliver universal safeguarding messages across place-based partnerships with holistic remits.</p> <p>There was clear support from partners that with CSPs, LWPs, PCN and Think Communities boundaries being closely aligned, it is beneficial to align governance. The key action now is to define the next steps.</p> |

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| <p>3.10</p> <p>3.11</p> <p>3.12</p> <p>3.13</p> | <p>DG welcomed comments and reminded partners this is not a prescriptive approach, and that it would involve working with those willing and ready for the change. There remains flexibility for localities to set actions and timelines which meet their needs.</p> <p>ACTION: Rob Hill to have an item on implementing place-based governance at the next Community Safety Officer Group meeting.</p> <p>ACTION: Update on progressing move to place-based delivery at the October Countywide Community Safety Strategic Board.</p> <p>ACTION: The OPCC to schedule a development session to run in early 2019.</p> |
| <p>4</p> <p>4.1</p> <p>4.2</p> <p>4.3</p> <p>4.4</p> <p>4.5</p> <p>4.6</p> <p>4.7</p> <p>4.8</p> | <p>CCJB Offender Subgroup – Deep Dive</p> <p>MR gave last minute apologies to the meeting, CS talked partners through the paper.</p> <p>The paper stressed the need for a holistic and preventative approach, and also recognised the difficulty of having complex cohorts who often sit between thresholds for receiving support.</p> <p>There was a recognition that responsible authorities need to work closely with criminal justice agencies to ensure the needs of offenders, as part of a broader cohort of those who are socially excluded, are recognised and addressed as they develop improved services.</p> <p>JA recognised the whole system approach still had scope for improvement, and for industrialisation especially in the future where partners will see more offenders managed in the community.</p> <p>DG said the paper highlighted the vulnerability of this cohort and the interconnected nature of issues of people stuck between thresholds. There needs to be a piece of work by the offender group to address how we deal with this.</p> <p>RW highlighted a multi-agency risk matrix developed for the Adult Safeguarding Board by HD, which will help services think about vulnerability, not thresholds.</p> <p>DV supported this approach, recognising there are so many important individual issues, which are all related. DV is keen to look at holistic ways to manage risks, and has invited Gareth Edwards – the Lead for the National Policing Vulnerability Coordination Centre – to the October meeting of the Countywide Community Safety Strategic Board to talk about his work on this topic.</p> <p>DH asked what leadership from CSPs meant in practical terms. DG gave the example of developing prevention workstreams, for example Fenland’s work around the homelessness prevention workstream. DG highlighted the biggest leadership gap was around the Education, Training and Employment prevention workstream.</p> |

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| 4.9 | <p>DG said a consistent approach – such as “Think Communities” was needed, rather than individual approaches to each issue. This will ensure organisations and CSPs are not overwhelmed by the number of pathways.</p> |
| 4.10 | <p>DH made partners aware that the homelessness trailblazer funding was not confirmed for 2020/21. JA asked that a business case outlining the costs and benefits is brought to partners to inform of joint funding or commissioning opportunities. DG advised a paper will be going to the Public Service Board on this topic.</p> |
| 5 | <p>Managing complexity in the system: a Countywide MEAM Approach, building pathways and strategic oversight</p> <p>5.1 HD introduced the paper, detailing the Making Every Adult Approach (MEAM) and the expansion of the Counting Every Adult (CEA) team from Cambridgeshire to include Peterborough, funded by the Police and Crime Commissioner.</p> <p>5.2 HD explained how this is an approach to vulnerability, and the importance of strategic oversight and support and learning from the tactical groups to adapt and change the system locally, rather than simply supporting a small cohort with extreme need.</p> <p>5.3 LR stated there was an evidence base that this approach showed savings for the public sector, particularly criminal justice.</p> <p>5.4 Partners agreed that that Countywide Community Safety Strategic Board offer strategic oversight to the MEAM Delivery Boards where they come across systemic issues.</p> <p>5.5 SC shared that further evaluation data will be available in August 2019.</p> <p>5.6 ACTION: Tom Tallon to establish the relationships between the MEAM delivery groups and Community Safety Partnerships.</p> |
| 6 | <p>Joint Youth Justice Management Board – Deep Dive</p> <p>6.1 DV stated a key aspiration of the Youth Justice Management Board (YMJB) is to enable more prevention and early intervention work.</p> <p>6.2 The paper listed key strategic objectives. In particular DV highlighted the aspiration to increase engagement of young people known to the Youth Offending Service (YOS) with education, training and employment. DV also highlighted the objective to enhancing partnerships responses to criminal exploitation and serious youth violence.</p> <p>6.3 AJ underlined that the YJMB is not about managing YOS, but about developing the partnership response to prevention.</p> <p>6.4 AJ stated that young people from care, and BAME young people were over-represented and work continues to map young people’s journeys to address this.</p> |

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| 6.5 | The Youth Offending Service is expecting an inspection from Her Majesty's Inspectorate of Probation (HMIP) in the next 12 months. |
| 6.6 | Recognising the role of place-based delivery in preventative working, DV made a clear ask that partners embed the priorities from the YJMB in their own strategic and delivery plans. This would ensure partners are coordinating work on the same priorities, not duplicating. |
| 6.7 | ACTION: All partners identify opportunities for appropriate inclusion of Joint Youth Justice Management Board Priorities in their own organisational or partnership delivery plans. |
| 6.8 | DK recognised the need to be pragmatic in aligning governance, and was pleased there is flexibility for this to evolve naturally. DK also urged caution to avoid simply layering meetings. DK felt this direction of travel needed discussion between Chief Executives at Public Service Board. DG reassured DK that this was happening. |
| 7 | Progress from the Serious Violence Working Group – Verbal update |
| 7.1 | JH gave a verbal update on the Serious Violence Working Group. |
| 7.2 | A workshop was held on the 21 st June, attended by over 50 partners and members of the community, a further meeting was planned for Thursday 11 th July. There is a good appetite to take action. |
| 7.3 | JH said agencies are seeing young people quickly progressing from “unknown” to “well known” and this underlined the need to develop a universal offer in schools to address the growing issue. |
| 7.4 | AJ updated partners on two bids related to this subject. One bid to the Early Intervention Youth Fund secured £384,431 of Home Office Funding over 12 months that will deliver intensive support for high risk young people across the county. This project uses a trauma informed approach to develop relationships and divert young people away from harm. |
| 7.5 | A bid to the Youth Endowment Fund, is in the final stages of development and partners have been sighted on draft copies. This bid will focus on delivering evidence-based interventions to young people aged 10 - 14. |
| 7.6 | ACTION: Alasdair Baker to circulate the final draft of the Youth Endowment Fund Bid to partners. |
| 7.7 | JA reiterated the importance of evaluation and providing an evidence base so that after the funding period ends, we can demonstrate outcomes and be in a strong position to bid for or commission further and more sustainable projects. |
| 7.8 | DK supported this and asked what partners felt were the key forums for sharing information around this. It was recognised the serious violence working group and the Child Exploitation Group led by Det. Supt. Laura Kosciwicz would be suitable forums. |

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| 8 | Against Scams Partnership, developing community resilience - presentation |
| 8.1 | EM presented how the Against Scams Partnerships had made an impact using the principles of Think Communities. |
| 8.2 | JA reflected this was about harnessing where there is community willingness, and about making the right resources available to the community to enable this. |
| 8.3 | DG identified that the blueprint for delivery was the learning here. There needed to be a mechanism where communities could be given support to build their resilience and tackle an issue itself. |
| 8.4 | DV shared some helpful information about online security for circulation. |
| 8.5 | ACTION: Alasdair Baker to circulate resources regards online security. |
| 8.6 | EM offered to attend CSPs and other partnership groups to help train partners further. |
| 9 | Domestic Homicide Review Funding – verbal update |
| 9.1 | RH was keen to bring this topic back into the focus of partners, and progress a solution for funding Domestic Homicide Reviews (DHRs). RH made it clear a solution was needed in the next six months. |
| 9.2 | Last year there were eight DHRs across the county, and there must be consideration for the financial implication of this, with DHRs typically costing £6,000 - £12,000. |
| 9.3 | RH gave an overview of three approaches, ranging from continued individual requests in relation each DHR, to a centralised process with pooled funding, where the Domestic Abuse and Sexual violence Delivery Group offers central support to CSPs who still have ownership of each DHR. |
| 9.4 | There was unanimous support for pursuing a centralised process, recognising this could also improve shared learning. DK suggested consideration could be given to a framework contract. |
| 9.5 | ACTION: Rob Hill to progress development of a countywide DHR process, consulting with CSP chairs and utilising the Community Safety Officer Group. |
| 10 | Future meeting dates and Forward Agenda Plan |
| 10.1 | The future agenda plan was circulated as Appendix 1. Partners were asked to note the plan, and be mindful of requests for papers to future board meetings, in line with the plan. |
| 11 | Any other business or updates |
| 11.1 | LRO highlighted ongoing difficulties around data sharing in relations to Athena. LRO recognised work is ongoing to solve this. DV recognised the performance is still not where |

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| | the Constabulary wants it to be, and any evidence of impact is helpful to support contract management. |
| 11.2 | ACTION: Any partners who have been negatively impacted by the Athena system should write to Dan Vajzovic in a formal capacity detailing the issues. |

Next meeting – Wednesday 23rd October 2019 – 13:30 – 15:30, Police HQ Huntingdon