



**To:** Business Coordination Board

**From:** Chief Executive

**Date:** 10 May 2018

## **POLICE AND CRIME PLAN DELIVERY PLAN**

### **1. Purpose**

1.1 The purpose of this report is to update the Business Co-ordination Board (“the Board”) on progress on creating the delivery mechanisms to ensure the success of the Police and Crime Plan (“the Plan”).

### **2. Recommendations**

2.1 The Board is recommended to note the content of the attached report.

### **3. Update**

3.1 Under the Police Reform and Social Responsibility Act 2011, the Police and Crime Commissioner (“the Commissioner”) is required to issue a Plan as soon as practicable after taking office - specifically before the end of the financial year which they are elected (31<sup>st</sup> March 2017).

3.2 The Commissioner’s Plan became effective from the 1<sup>st</sup> April 2017 and is structured around four key strategic themes: Victims, Offenders, Communities, and Transformation. Each theme has its own aim and has a framework through a series of shared outcomes to enable all agencies with a part to play in community safety and criminal justice, to strategically direct the future delivery of services through these common goals. Each theme is supported by key objectives and priorities for action.

3.4 Effective partnership working is therefore essential to the delivery of the plan.

3.4 There are strong mechanisms in place to scrutinise the overall performance of the Constabulary, including the priorities and outcomes set out in the Plan. Performance data is included within the Quarterly Performance report data pack and reported to the Board at three monthly intervals. Effective partnership working is also key to the

delivery of the Police and Crime Plan. There has been significant change in the partnership landscape, including with the establishment of the Combined Authority. As a result the partnership delivery framework is still under development.

- 3.5 To assist with monitoring at a strategic level, a Board Assurance Framework is being developed which will provide a mechanism to consider whether, against the background of changing environmental risks, the actions driven by the Police and Crime Plan together with those driven by other partners are sufficient to achieve the desired outcomes.
- 3.6 The delivery plan is a “working document” that captures activity contributing to the delivery of the Police and Crime Plan. This tool is being developed in conjunction with the Board Assurance Framework, as such it is not a formal reporting mechanism but is reported to the Board to improve transparency.
- 3.7 The Police and Crime Panel (“the Panel”) reviewed the first iteration of the delivery plan on 15th November 2017. The Panel found it useful and informative and it prompted a helpful discussion. Indicators of direction of travel on the RAG delivery status have been added at the request of the Panel.

#### **4. Update**

- 4.1 An audit of the Delivery and Monitoring of the Police and Crime Plan was undertaken as part of the approved internal audit plan for 2017/18.

The draft report states “Taking account of the issues identified, the OPCC can take substantial assurance that the controls upon which the organisation relies to manage the identified risks are suitably designed”

The audit report goes on to confirm that for each of the themes, an aim and shared outcome had been identified and that for each theme the plan included a section that set out a list of actions. It was also confirmed that leads for each theme had been identified, with responsibilities for themes aligned to their roles and responsibilities.

Two low priority actions have been agreed relating to presentation format and terms of reference.

#### **5 Recommendation**

- 5.1 The Board is recommended to note the content of the attached report.

#### **BIBLIOGRAPHY**

<b>Source Document</b>	
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