



To: Business Co-ordination Board

From: Chief Executive/Director of Finance

Date: 26 November 2015

STRATEGIC RISK MANAGEMENT

1. Purpose

1.1 The purpose of this paper is to provide an update on Strategic Risk Management to the Business Co-ordination Board ("the Board").

2. Recommendation

2.1 To note the comprehensive summary at Annex A.

3. Background

3.1 A comprehensive summary of the strategic risks held between Cambridgeshire Constabulary ("the Constabulary") and the Police and Crime Commissioner ("the Commissioner") is attached. Risk management is embedded into both the work of the Constabulary and that of the OPCC on an ongoing and continuous basis. The Strategic Risks were last considered by the Board on 24 March 2015.

4. Update

4.1 The risks contained within the summary have been recently reviewed and the changes to the risk levels and risk controls are shown below. These are as follows:

- **R1.2:** *collaboration ventures could expose the Constabulary to reputational risk from negative media portrayal*

- Recognition of new process for joint communication following major decisions.
 - **R2.2:** *failure to set Police and Crime Plan objectives providing clear focus to reduce crime and disorder*
 - Likelihood after mitigating controls decreased from 3 to 2 following recruitment of new Chief Constable.
 - **R2.5:** *Partners could exert pressure on the Constabulary to conform to their wishes but may not be best outcome for Cambridgeshire*
 - Public Service Board added to show partnership with Local Authorities as well as Collaboration.
 - **R3.1:** *failure to manage finances effectively, statutory duties not met and accounts not qualified*
 - Likelihood after mitigating controls has increased from 2 to 3.
 - **R 3.2:** *Commissioner and Chief fail to work together effectively*
 - Likelihood after mitigating controls decreased from 3 to 2 following recruitment of new Chief Constable.
 - **R 3.4:** *failure of Commissioner and Chief Constable to work effectively with partners in community safety and criminal justice*
 - Likelihood after mitigating controls has decreased from 3 to 2.
 - **R 4.1:** *failure to demonstrate good governance including Nolan principles*
 - Additional text recognising Election Transition planning.
 - **R 4.2:** *Chief Constable fails to deploy staff to deliver policing objectives in Police and Crime Plan and Commissioner fails to establish mechanisms to hold Chief Constable to account*
 - Likelihood after mitigating controls decreased from 3 to 2.
- 4.2 The last report to this Board noted some increases at the time of the last review due to the ongoing recruitment process for the Chief Constable. Now that process has concluded and the Chief Constable has been confirmed the risks have reduced.

5. Recommendation

5.1 To note the comprehensive summary at Annex A.

Source Documents	Comprehensive Summary of Strategic Risks
Contact Officer	Dr Dorothy Gregson, Chief Executive, Office of the Police and Crime Commissioner