



Darryl Preston

Cambridgeshire OPCC Risk Register

Updated as of 11.07.2024

Risk Appetite Map:

CURRENT RISK APPETITE LEVELS						
		LIKELIHOOD				
		Unlikely (1)	Possible (2)	Likely (3)	More likely than not (4)	Probable (5)
IMPACT	Catastrophic (5)	15	19	22	24	25
	Significant (4)	10	14	18	21	23
	Moderate (3)	6	9	13	17	20
	Minor (2)	3	5	8	12	16
	Insignifant (1)	1	2	4	7	11

CURRENT RISK EXPOSURE LEVEL					
		LIKELIHOOD			
		Unlikely (1)	Possible (2)	Likely (3)	More likely than not (4)
IMPACT	Catastrophic (5)				
	Significant (4)				
	Moderate (3)				
	Minor (2)		SD3 OPCC1		SD1 OPCC3
	Insignifant (1)			SD2	

Risks with an increased direction of travel:			
Risk	Risk Score	Risk Description	Reason Raised/Outcome

Cambridgeshire OPCC Risk Register

Ref:	SD1	Strategic Priority:	Statutory Duties	Risk Owner:	Asst CEO & Director of Commissioning - Nicky Edwards	
Risk:	Victims support service provision risk and wider risk to Police and Crime Plan outcomes caused by funding cliff edge March 2025 which has the potential to affect victim attrition rates and outcome rates.					
Description:	Multiple funding streams end in March 2025 combined with other local funding decisions means services to victims and Police and Crime Plan outcomes at risk.			Inherent Score		
				L	I	TOTAL
				4	3	17

Current Controls/Mitigation:		Current Score		Future Controls/Mitigation		Completion Date	Last Update:	External/Internal Assurance:
L	I	TOTAL		L	I	TOTAL		
Regular review of budgets where possible				Update Commissioning Strategy				
Agile approach to commissioning				Attendance at national/regional/professional meetings to engage, influence and have early sight of any impact				
Joint commissioning with partners	4	2	12	Police & Crime Plan in development				
Mobilisation of statutory commissioning duty to collaborate with partners to develop joint needs assessment and Victims Commissioning Strategy								
Support partnership risk mitigation through partnership governance								

Direction of travel:		Target Score	Risk Appetite
		L I TOTAL	Cautious
		3 2 8	

Ref:	SD2	Strategic Priority:	Statutory Duties	Risk Owner:	Interim CEO - Jack Hudson	
Risk:	Effectiveness of holding to account					
Description:	The PCC has a statutory duty to hold the Chief Constable to account for the effectiveness and efficiency of the Constabulary. There is a risk to public confidence if the PCC is perceived not to be holding the Chief Constable to account.			Inherent Score		
				L	I	TOTAL
				3	3	13

Current Controls/Mitigation:		Current Score		Future Controls/Mitigation		Completion Date	Last Update:	External/Internal Assurance:
L	I	TOTAL		L	I	TOTAL		
PCC holds the CC to account for effectiveness & efficiency at BCB								
Governance processes in place	3	1	4					Internal Audit in 24/25 reasonable assurance for Governance

Direction of travel:		Target Score	Risk Appetite
		L I TOTAL	Cautious
		2 1 3	

Ref:	SD3	Strategic Priority:		Risk Owner:	Asst CEO & Director of Commissioning - Nicky Edwards	
Risk:	Major incident requires significant numbers of victims of crime to be supported and the current model is unable to flex and meet demand.					
Description:	The Victims Services Grant awarded to the PCC by the Ministry of Justice has historically included a requirement for locally commissioned victim support services to provide support to victims and witnesses in the event of a major crime /terrorist incident. A draft framework has been prepared by the MoJ which sets out how the national charity Victim Support will accept calls for an initial time period but then cases should be handed back over to local services to provide ongoing support. There is also an expectation that local Victim Hubs will 'stand up' a support provision in the days following the incident. Pre-Covid an Operational Plan was developed which enabled Cambridgeshire's Victim and Witness Hub to play this role.			Inherent Score		
				L	I	TOTAL
				2	3	9

Current Controls/Mitigation:		Current Score		Future Controls/Mitigation		Completion Date	Last Update:	External/Internal Assurance:
L	I	TOTAL		L	I	TOTAL		
Operational plan has been developed and OPCC staff proactively engaging with MoJ on new draft framework.				Commissioning documentation to be reviewed to leverage additional support				
Joint problem solving with Constabulary and other partners including county victim services.	2	2	5	Review of Operational Plan to be reviewed at a joint Constabulary/OPCC workshop.	Sep-24			
				Further work and engagement with partners, including CPFT, will need to follow this to ensure victims and witnesses can access appropriate and proportionate support should such an incident happen in the county.				

Direction of travel:		Target Score	Risk Appetite
		L I TOTAL	
		2 2 5	

