



Creating a safer
Cambridgeshire

To: Business Coordination Board

From: Chief Finance Officer

Date: 19 January 2023

REVENUE AND CAPITAL BUDGET MONITORING REPORT MONTH 9 2022-2023

1. Purpose

1.1 The purpose of this report is to set out the budget monitoring for both Cambridgeshire Constabulary (the “Constabulary”) and Office of the Police and Crime Commissioner (OPCC) to the Business Co-ordination Board (the “Board”).

2. Recommendation





2.1 The Board is recommended to:



- Note the revenue forecast outturn position of £1,433k underspend at the end of November 2022;
- Note the capital forecast outturn position of £2,874k against budget at the end of November 2022; and
- Approve the capital additions to the Southern Police Station of £215k and Estates Major Repairs Projects of £50k.

3. Overview

3.1 This report sets out the budget position for the Constabulary and OPCC for the 2022/23 financial year. The report includes Sales Ledger and Purchase Ledger key performance indicators, the cashflow up to the end of November (period 8) and the starting reserve balances for the year are included for information in the report.

Table 1 – Monitoring Dashboard

	RAG Status	Direction of Travel	Definition
Revenue Budget	<u>Amber</u>		Green: budget variance (over or under) less than 0.49% Amber: budget variance (over or under) between 0.50% and 0.99% Red: budget variance (over or under) more than 1.0%
Capital Budget	<u>Red</u>		Green: budget variance (over or under) less than 10% Amber: budget variance (over or under) between 10% and 15% Red: budget variance (over or under) more than 15%
Sales Ledger	<u>Red</u>		Green: Debt over 30 days reduced from prior month Amber: Debt over 30 days unchanged Red: Debt over 30 days increased from prior month
Purchase Ledger	<u>Green</u>		Green: Percentage of invoices paid with 30 days 95% and above. Amber: Percentage of invoices paid with 30 days between 90% and 94.9% Red: Percentage of invoices paid within 30 days below 90%

Cash Flow	<u>Green</u>		<p>Green: projected year end cash balance in excess of £5m</p> <p>Amber: projected year end cash balance between £0 and £5m</p> <p>Red: projected year end cash balance negative (under £0)</p>
Unplanned Use of Reserves	<u>Green</u>		<p>Green: no unplanned for use of reserves</p> <p>Amber: unplanned for use of reserves up to £500k</p> <p>Red: unplanned for use of reserves in excess of £500k</p>

3.2 **Revenue Budget**

3.2.1 The tables below show the approved budget, the year-end forecast, and the forecast variance as at the end of November. The overall forecast underspend on the revenue budget at this reporting period is £1,433k, an increase of £555k from the end of October forecast underspend of £878k.

3.2.2 The forecast underspend will reduce in future periods as there is an intention to utilise part of the underspend on an additional in year Revenue Contribution to Capital Outlay (RCCO) to minimise financing costs in subsequent years.

3.2.3 The Targeted Variable Payments (TVP) confirmed by the Chief Constable are included in the forecast at £1.283m.

3.2.4 The Uplift Programme specific grant funding of £1.4m continues to be included in the forecast based on estimates of full achievement of the 2022/23 Uplift target. If at least 75% of target of 82 new officers is not achieved, then a £1.4m pressure will immediately impact the budget. Current indications are that the Constabulary will achieve its Uplift target at the 31 March 2023. The income related to the over achievement against Uplift officer numbers is not included in the current forecast and will be reviewed for inclusion as the new starter cohorts progress in the quarter 4 of the financial year.

	Budget	Forecast Outturn	Variance
	£000	£000	£000
Revenue	171,513	170,079	-1,433

*Difference due to rounding

Table 2 – Summarised Forecast Variances by Expenditure Category

Revenue Split	Provisional		
	Budget	Outturn	Variance
Officer costs	82,856	84,138	1,281
Staff Costs	27,490	25,480	-2,010
Other Employee costs	252	327	75
Premises	4,785	4,935	151
Transport	3,034	3,087	53
Supplies & Services	8,368	8,605	237
Income	-1,581	-3,193	-1,612
Collaboration	41,307	40,919	-388
Chief Corporate	-11	10	21
OPCC	1,269	1,182	-87
OPCC Capital/Grants	3,745	4,589	845
Overall Revenue	171,513	170,079	-1,433

3.2.5 Within the £1,433k forecast underspend the following are key points to note, further detail is provided on these in Section 2 of the report:

- a) **Local Policing** is reporting an underspend of £2,019k consisting of a £1,289k underspend for Local Policing Operations, and a £730k underspend for Investigations and Safeguarding;
- b) **Non-Operational** budgets are forecasting an overspend of £216k;
- c) **Collaboration and Partnerships** are forecast to underspend by £388k; and
- d) The **OPCC** is forecasting an overspend of £757k, comprising of an £87k underspend for the PCC Office and £845k overspend for corporate costs, including moving additional Home Office Grant to Reserves.

3.2.6 Significant changes in the forecast since the prior period include:

- a) **Police Officer Overtime** – A £193k increase in forecast spend. This is mainly due to an increased spend expectation on Mutual Aid and is partly offset by £72k of income for Operation Hypernova.

- b) **Police Staff Pay & Allowances** – An increased forecast underspend of £165k across the force. This is mainly due to a reduced forecast of £94k for Targeted Variable Payments and the re-calculation of National Insurance Contributions from 15.05% to 13.8%. This underspend is part offset by a revised payrise adjustment upwards to accommodate the £1,900 staff post pay award.
- c) **Vehicle Recharges** – A £55k reduction in recharges, which is made up of £30k fuel and £25k Fleet recharges to Bedfordshire, Cambridgeshire, and Hertfordshire (BCH).
- d) **Consultant fees and charges** – A £62k increased forecast spend is mainly due to a £41k Professional Standards Department (PSD) below the line Disciplinary Procedures and Counsel fees.
- e) **Other Grants & Contributions** – increased income of £72k, which is the addition of a £72k income expectation on Op Hypernova.
- f) **Collaboration – BCH** – An increased forecast of £57k in month 8 mainly consisting of £100k reduced spend forecast on Armed Policing Units (APU), a £48k increased spend on Protective Services Command and a £71k additional spend on Information Management Department (IMD).
- g) **Collaboration – Regional** – Updated from Quarter 2 forecast, a reduction of £597k which is due primarily to the removal of £300k on the National Enabling programme and £150k Contingency.
- h) **PCC – Interest & Charges** – An upwards revision of expected investment interest of £70k, as a result of interest rate increases. The Bank of England Base Rate has increased from 0.25% to 3.5% this year and is expected to finish the financial year higher still.

3.3 Capital Budget

Table 2 – 2022/23 Capital Budget

All figures in £000	Budget	Capital changes in year	Adjusted Capital Budget	Year End Forecast	Variance
Land & Buildings Estates	5,145	4,970	10,115	7,789	(2,326)
Fleet	1,568	147	1,715	1,715	-
ICT	2,661	63	2,724	2,376	(348)
Other Projects	197	16	218	218	-
Schemes approved by Chief	300	(100)	200	-	(200)
Total	9,871	4,778	14,972	12,098	(2,874)

3.3.1 The changes this month are related to the forecasted costs for the beginning of the archaeological dig work for Cambridgeshire Southern Police Station (CSPS) £215k and £50k for major repairs which are noted in the recommendations.

3.4 Key Performance Indicators

3.4.1 Prompt payment of purchases is at 96% against a target of 95%.

3.4.2 Debtor days has increased compared to the previous month with total aged debt being £309k compared to £70k last month. However, we do not have an increase in overdue invoices over 30 days.

4. **Revenue Budget 2022/23 and Period 5 (August) Forecast**

4.1 **Revenue outturn Summary**

4.1.1 A revenue budget of £171.5million has been approved for 2022/23. Pressures exist on some aspects of the budget for the year although initial forecasts by budget managers suggest these are not as severe as initially thought. The

financial impact of the difference in the expected profile of police officer recruitment to the actual recruitment for the Uplift Programme, and the vacancies in Police Staff roles and Police Community Support Officers (PCSOs) means levels of spend in these areas are below budget expectations.

- 4.1.2 Changes in outturn variance forecasts over £50k so far this year are explained in the commentary to this section. As part of the monthly monitoring further variance analysis will be carried out between finance and budget holders to validate the accuracy of forecasts and identify other budget movements and variances.
- 4.1.3 The following table provides the budget, actual, forecast and variance at the main budget level. Appendix 1 provides a more detailed version of the table breaking out the collaborated and partnership budgets further.

Chief Constable Revenue Budget and spend to end of November 2022/23

Year to date				Full Year				
Budget P8 £'000	Actual P8 £'000	Variance P8 £'000		Budget £'000	Year end Outturn P8 £'000	Year end Outturn variance P8 £'000	Year end Outturn variance P7 £'000	Change from prior month £'000
			LP - Inv& Safeguarding					
1,120	1,181	62	Covert Authorities	1,753	1,797	44	39	5
4,417	4,190	-227	Inv Stds & Devt	6,652	6,572	-79	11	-90
6,354	6,191	-162	ISCD	9,638	9,271	-368	-349	-19
7,106	6,807	-299	Protecting Vulnerable People	10,810	10,484	-326	-225	-102
91	97	6	Safeguarding & Command	147	146	-1	0	-1
19,087	18,466	-621	Total LP - Inv& Safeguarding	29,000	28,270	-730	-524	-206
			LP - Ops					
1,108	981	-127	Business Support	1,668	1,573	-95	-91	-4
91	1,333	1,242	Command	137	2,289	2,152	2,010	142
10,394	10,009	-385	Demand Hub	15,724	15,188	-536	-612	76
15,912	15,403	-508	Northern Hub	24,198	23,568	-630	-287	-344
1,419	1,742	323	Operational Support	2,146	2,719	573	569	4
937	409	-528	Partnerships & Prevention	1,343	1,337	-6	17	-22
1,020	0	-1,020	Resilience	1,412	0	-1,412	-1,864	452
16,182	15,256	-927	Southern Hub	24,604	23,269	-1,335	-1,147	-188
47,063	45,132	-1,930	Total LP - Ops	71,232	69,943	-1,289	-1,405	116
			Non Operational - in-house					
3,643	3,432	-211	Estates	5,608	5,628	21	32	-11
417	441	24	Finance	645	660	15	14	0
1,599	1,503	-96	People & Professionalism	2,416	2,376	-41	-33	-7
1,120	880	-240	OIC	1,689	1,425	-264	-230	-34
894	818	-75	NPCC	1,270	1,268	-1	-34	32
545	517	-27	Corp Comms	823	808	-15	-11	-4
778	962	184	Insurance	1,022	1,020	-1	-3	1
5,176	6,253	1,077	Corporate	8,051	8,614	564	484	80
214	228	14	Legal	330	338	8	-9	17
97	217	120	Ops	165	182	17	17	0
1,899	1,441	-457	Fleet	2,774	2,775	1	-53	54
111	25	-86	Non Collab	168	81	-87	-104	17
16,492	16,719	227	Total Non -Operational	24,959	25,175	216	70	146
			Collaboration and Partnerships					
3,482	3,797	315	Collaboration - Other	5,893	5,206	-688	-92	-596
23,275	23,612	337	Collaboration - Tri Force	35,414	35,745	332	273	58
	538	538	CTC To reserves		-32	-32	-32	0
26,757	27,947	1,190	Total Collaborated and Partnerships	41,307	40,919	-388	150	-537
			RCCO			0	0	0
109,398	108,264	-1,134	CHIEFS NET BUDGET REQUIREMENT	166,498	164,308	-2,191	-1,709	-482
			Other Collaboration & Partnerships					
847	713	-135	OPCC Office	1,269	1,182	-87	-83	-4
-1,162	-1,328	-167	Other Corporate costs	3,745	4,589	845	914	-70
-314	-616	-301	Total PCC	5,014	5,772	757	831	-74
109,084	107,649	-1,435	NET BUDGET REQUIREMENT	171,513	170,079	-1,433	-878	-556
			<i>Note: Figures may not cast due to rounding</i>					

OPERATIONAL POLICING

4.2 Local Policing – Investigations & Safeguarding

4.2.1 Inv Standards & Development (ISD) (£79k under)

Reduced spend of £90k. This is a £90k reduction on Officer forecasts, which include a reduction of 1fte Constable (to Corporate) and slower than expected recruitment into Custody.

4.2.2 Protecting Vulnerable People (PVP) (£326k under)

Increased underspend of £102k. £95k of this is Officer pay, as a result of recruitment issues in the Rape Investigation Teams, Vulnerability Focus Desk and Child Abuse Investigation and Safeguarding Unit.

4.3 Local Policing – Operational

4.3.1 Command (£2,152k over)

Increased overspend of £142k. New Recruits and expected leavers are included within Command. There is fluctuation month on month as a result of new recruits starting, recruits moving to areas and leavers forecasts changing. An offset to the recruits and leavers is reflected elsewhere in the Constabulary. Analysis is being considered to separate these calculations from the Command line to make it easier to interpret.

4.3.2 Demand Hub (£536k under)

Reduced underspend of £76k. A staff increase of £49k is due to a re-calculation of staff pay awards and Officers £26k is as a result of 4fte Constables starting in Dispatch, 1fte more than previously forecast.

4.3.3 Northern Hub (£630k under)

Increased underspend of £344k. Almost exclusively on Officers, £214k relates to 5fte Sergeant's budget moved in from resilience. Geographic Response Constables reduced by 12fte in Period 8, a forecast reduction of £192k.

4.3.4 Resilience (£1,412k under)

Reduced Underspend of £452k. Budget moves to North, 5fte Volume Crime Team (VCT) Sergeants, South, 5fte VCT Sergeants and Partnerships Command Hub 1fte Inspector.

4.3.5 Southern Hub (£1,335k under)

Increased underspend of £188k. Almost exclusively on Officers, £214k relates to 5fte Sergeant's budget moved in from resilience. Partly offset by a £32k forecast increase in Officer overtime.

4.4 NON-OPERATIONAL DEPARTMENTS

4.4.1 Corporate (£564k over)

A £80k increase in forecast spend. £30k additional pressure on review of Seconded Officers, £95k reduction in forecast on Staff Targeted Variable Payments, part offset by additional illness/ill-health costs in the Department.

4.5 Collaboration

4.5.1 Collaboration – Non-BCH (£688k under)

A reduction in the forecast spend of £596k following Quarter 2 updated forecasts. This is due primarily to the removal of £300k on the National Enabling programme and £150k Regional Contingency. There are also reduced forecast also on Cambs percentage of the regional team (£61k), Emergency Services Mobile Communications Programme (ESMCP), Dams and Forensics (combined £92k).

4.5.2 Bedfordshire, Cambridgeshire & Hertfordshire (BCH) Collaboration (£300k over)

Overall increased spend forecast in month of £58k due to:

- **Armed Policing Unit (APU) £99k reduced spend** – An increased income forecast of £118k is part offset by increased overtime of £35k.
- **Police Staff Council (PSC) £48k increased spend** – primarily due to a £33k increased forecast on Professional fees Buildings.

- **Information Management Department (IMD) £71k increased forecast spend** – £49k of which is a reduction in the amount of DBS income expected.

PCC Corporate costs (£845k over)

Overall reduced overspend of £70k – An upwards revision of expected investment interest as a result of interest rate increases. The Bank of England Base Rate has increased from 0.25% to 3.5% this year and is expected to finish the financial year higher still.

4.6 POLICE OFFICER PAY & ALLOWANCES

The following table presents the current forecast of in-house Police Officer spend. Police Officer pay and allowance variances are reported with a year-end underspend of £593k forecast. These figures do not include Officer FTEs for Collaborated units.

Area	Budget FTE	November M8 FTE	November Variance	Full Year budget	M1-8 profile	M1-8 Actuals	Full year forecast	Full year variance
Inv & Safeguarding Command	1.00	1.00	0.00	136,674	90,478	90,405	135,827	-847
Covert Authorities	13.00	12.80	-0.20	875,477	579,566	587,897	884,603	9,126
ISCD	106.00	98.96	-7.04	6,060,383	4,011,974	3,908,182	5,889,914	-170,469
Inv Stds & Development	52.00	49.00	-3.00	3,472,760	2,298,968	2,260,492	3,364,184	-108,576
Protecting Vulnerable People	169.00	155.37	-13.63	9,516,364	6,299,834	6,167,478	9,229,050	-287,314
Local Policing Op-Command	1.00	1.50	0.50	134,729	89,191	118,476	177,423	42,694
Demand Hub	68.00	56.35	-11.65	3,942,220	2,609,750	2,327,776	3,561,567	-380,653
Northern Hub	440.00	439.76	-0.24	22,442,051	14,715,002	14,208,533	21,611,084	-830,967
Southern Hub	442.00	434.74	-7.26	22,759,132	14,924,909	14,256,743	21,569,751	-1,189,381
Operational Support	25.00	35.40	10.40	1,594,745	1,055,721	1,406,107	2,180,293	585,548
Partnerships & Prevention	15.00	15.50	0.50	993,809	642,159	706,502	1,093,097	99,288
People & Professionalism	35.40	32.83	-2.57	1,966,563	1,301,865	1,292,580	1,992,780	26,217
New Recruits	0.00	69.00	69.00	0	0	1,196,481	2,439,713	2,439,713
Expected Leavers	0.00	0.00	0.00	0	0	0	-350,780	-350,780
Resilience	68.00	0.00	-68.00	1,411,825	1,233,646	0		-1,411,825
Non LP	15.00	17.00	2.00	1,886,321	1,084,729	1,121,102	2,822,037	935,716
Grand Total	1,450.40	1,419.21	-31.19	77,193,053	50,937,792	49,648,754	76,600,543	-592,509

*Possible rounding differences

4.6.1 The following table is the latest recruitment plan for the Constabulary (strength does include Cambs Officers working in Collaborated units). Following discussions with People & Professionalism and HR, the below table represents a reduction of 20% on recruitment expectations previously forecast to the end of the financial year.

4.6.2 It should be noted that budgeted establishment includes the 82 Officer uplift FTEs added in 2022/23. The Officer FTE actual and forecast as at the end of November is reported below.

4.6.3 A risk exists if the Uplift Programme target of 82 officers for 2022/23 is not met through reductions to the ring-fenced Uplift grant factored into the budget.

4.6.4 Anything less than 75% achievement against the target of 82 officers will result in none of the £1.4m grant funding being received, and for 100% of the grant funding to be received 100% of the Uplift target must be achieved. Current indications are that the target of 1,732 officers will be achieved by 31 March 2023.

Cambs Overall Officer predicted strength versus budget 2022-23												
	Actual								Forecast			
	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23
Actual Strength	1,640.10	1,647.10	1,638.36	1,647.96	1,644.96	1,634.66	1,639.36	1,654.36	1,659.56	1,648.56	1,677.06	1,690.06
Intakes	22.00	0.00	21.00	0.00	0.00	25.00	21.00	11.00	0.00	40.00	24.00	38.00
Leavers	-16.00	-8.60	-12.70	-7.90	-11.80	-20.00	-7.00	-12.00	-12.00	-11.50	-11.00	-11.40
Transfer in	1.00		1.00	6.00	1.00	1.00	1.00	5.00				
Other		-0.14	0.30	-1.10	0.50	-1.30	0.00	1.20	1.00			
Month end Strength	1,647.10	1,638.36	1,647.96	1,644.96	1,634.66	1,639.36	1,654.36	1,659.56	1,648.56	1,677.06	1,690.06	1,716.66
Budgeted Establishment	1,716.84	1,716.84	1,716.84	1,716.84	1,716.84	1,716.84	1,716.84	1,716.84	1,716.84	1,716.84	1,716.84	1,716.84
Variance	-69.74	-78.48	-68.88	-71.88	-82.18	-77.48	-62.48	-57.28	-68.28	-39.78	-26.78	-0.18

4.7 POLICE STAFF PAY & ALLOWANCES

4.7.1 The following table presents the Police Staff spend to date. The Police Staff pay, and allowance variances are forecast at £1,611k underspend on Staff (this includes a £376k spend forecast for staff equivalent Targeted Variable Payments) and £896k underspend on PCSO's as at the end of November 2022.

	Actual FTE November			Budgeted 2022-23 Total	M1-8 Budget profile	M1-8 Actual	M1-8 variance	Forecast spend M8 2022/23	Year end forecast variance
	Budget Post FTE	November 2022	FTE Variance						
Operational Policing									
Covert Authorities	9.36	8.82	-0.54	458,865	303,724	335,157	-31,433	510,375	51,510
Investigations & Standards Development	57.87	49.07	-8.80	2,187,754	1,448,081	1,282,032	166,049	1,967,885	-219,870
Intelligence	70.09	57.21	-12.88	2,986,467	1,976,751	1,658,573	318,178	2,577,845	-408,622
Protecting Vulnerable People	31.31	20.64	-10.66	1,054,258	697,816	491,019	206,798	804,897	-249,361
People and Professionalism	7.00	4.00	-3.00	324,688	214,912	122,091	92,820	213,979	-110,709
Demand Hub	248.82	226.52	-22.31	11,553,922	7,647,574	7,273,024	374,549	10,953,554	-600,369
Northern Hub	8.01	7.77	-0.25	281,772	186,506	146,429	40,076	226,479	-55,293
Southern Hub	7.00	2.68	-4.33	232,449	153,859	48,047	105,812	76,248	-156,202
Business Support	30.83	29.20	-1.63	1,029,299	681,296	639,323	41,973	985,034	-44,264
Partnerships & Prevention	8.48	8.49	0.00	326,376	216,029	227,805	-11,776	368,979	42,603
Operational Support	13.00	11.28	-1.71	423,602	280,384	269,718	10,666	412,978	-10,624
Overall LP	491.77	425.66	-66.10	20,859,453	13,806,931	12,493,218	1,313,713	19,098,253	-1,761,200
In-house other									
OIC	28.67	21.70	-6.97	1,249,178	826,835	630,324	196,511	1,007,561	-241,617
Legal	5.00	4.00	-1.00	288,100	190,694	151,161	39,533	242,992	-45,107
Insurance	2.00	3.00	1.00	103,234	68,331	97,013	-28,682	146,050	42,816
Finance	12.90	12.61	-0.29	595,537	394,187	407,587	-13,399	617,521	21,985
NPCC	7.20	7.00	-0.20	419,614	277,744	280,737	-2,993	413,571	-6,043
Estates	18.00	17.00	-1.00	831,933	550,659	583,271	-32,612	872,904	40,970
Corporate Comms	14.81	13.89	-0.92	758,509	502,059	476,965	25,094	748,139	-10,370
Corporate	6.00	2.00	-4.00	208,340	137,901	64,467	73,433	475,105	266,765
Ops	0.50	0.00	-0.50	16,550	10,954	0	10,954	0	-16,550
Non Collaborated	4.00	3.00	-1.00	152,336	100,832	49,470	51,362	105,514	-46,822
Fleet (non Chargeable)	4.25	5.00	0.75	115,395	76,381	93,559	-17,178	144,467	29,072
Overall In-house Other	595.10	514.87	-80.22	25,598,179	16,943,507	15,327,772	1,615,735	23,872,077	-1,726,102
PVP adj	-4.00	0.00	4.00	-115,451	-76,417		-76,417		115,451
Net in-house	591.10	514.87	-76.22	25,482,728	16,867,090	15,327,772	1,539,318	23,872,077	-1,610,651

Vacancies as at the end of November 2022				
AREA	DEPARTMENT	FTE	MONTHLY SALARY PER POST	Overall saving/ pressure
Corporate		-4.00	-10,728	-128,734
L&D Non Collab		-1.00	-3,556	-42,668
PSD BTL		0.00	0	0
Estates		-1.00	-1,856	-4,121
Finance		-0.69	-2,369	-22,225
Fleet		0.75	2,493	29,910
Corporate Comms		0.08	306	918
Insurance		1.00	3,451	41,412
Legal		-1.00	-2,222	-24,447
NPCC		-0.20	-842	-10,104
Operations		-0.50	-1,379	-16,550
OIC		-6.21	-21,129	-117,064
LP	Business Support	-1.63	-3,579	-27,565
	Covert	-0.54	-2,209	3,257
	Demand Hub	-21.40	-69,623	-573,841
	Intelligence	-12.88	-46,633	-439,164
	Investigations & Standards Development	-7.80	-25,970	-155,927
	Northern Hub	-0.23	-675	-2,025
	Operational Support	-1.72	-4,424	-40,422
	Partnerships & Prevention	0.00	0	0
	People & Professionalism	-3.00	-14,155	-74,773
	Protecting Vulnerable People	-6.66	-19,139	-173,518
	Southern Hub	-4.32	-12,481	-142,574
Grand Total		-72.96	-236,720	-1,920,221

4.8 OFFICER OVERTIME

Overall Officer Overtime budget/spend

4.8.1 Work has been carried out to identify and re-code a significant amount of overtime from Departments to Operation codes from Periods 1-8, which includes Overtime that has been incorrectly input on CARM without a job code.

Overall overtime to the end of November 2022						
Department	Full year Budget	Budget P1-8	Actual P1-8	In-year variance	Forecast M8	Forecast variance
Command	2	0	2,224	2,224	2,224	2,222
Covert Authorities	11,239	6,439	7,931	1,492	12,100	861
Demand Hub	57,672	32,557	59,989	27,432	103,196	45,524
Inv Stds & Devt	97,206	55,427	170,429	115,002	262,500	165,294
ISCD	201,594	114,090	164,008	49,918	250,000	48,406
Northern Hub	738,102	415,619	639,514	223,895	1,105,028	366,926
Operational Support	23,299	13,307	21,186	7,880	37,230	13,931
Partnerships & Prevention	1,387	795	1,118	323	1,917	530
People & Professionalism	15,000	8,749	26,812	18,063	42,500	27,500
Protecting Vulnerable People	253,456	143,422	255,529	112,107	390,000	136,544
Southern Hub	718,366	404,296	664,489	260,193	1,165,724	447,358
Operational Policing Total	2,117,323	1,194,699	2,013,229	818,530	3,372,419	1,255,096
Operations - Level 2	453,023	264,237	334,947	70,710	453,023	0
Mutual Aid	0	0	366,189	366,189	366,189	366,189
Operational Policing and Ops Total	2,570,346	1,458,936	2,714,365	1,255,429	4,191,631	1,621,285
NPCC	0	0	8,664	8,664	9,204	9,204
POCA	0	0	2,329	2,329	0	0
Corporate	0	0	202,702	202,702	200,474	200,474
Grand Total	2,570,346	1,458,936	2,928,060	1,469,124	4,401,309	1,830,963

4.8.2 Officer overtime is split into 3 areas excluding Collaborated units: 1) Bank Holiday overtime; 2) Local Policing Non-Bank holiday; and 3) Level 2 Operations. In overall terms the overtime overspend is forecast at £1,831k at the end of November.

Bank Holiday Overtime

4.8.3 Bank holiday has been identified on the system as double time. This may include non-bank holiday working, but for the purposes of reporting we have assumed it is all bank holidays. The total bank holiday overtime forecast overspend is £248k.

Operational Policing Bank Holiday overtime to the end of November 2022						
Department	Full year Budget	Budget P1-8	Actual P1-8	In-year variance	Forecast M8	Forecast variance
Command	0	0	790	790	790	790
Covert Authorities	0	0	2,814	2,814	5,487	5,487
Demand Hub	25,360	13,833	29,891	16,058	54,800	29,440
Inv Stds & Devt	14,162	7,725	45,294	37,569	66,316	52,154
ISCD	74,060	40,397	42,096	1,699	67,754	-6,306
Northern Hub	377,606	205,969	244,060	38,091	447,443	69,837
Operational Support	2,252	1,228	7,648	6,420	14,022	11,770
Partnerships & Prevention	0	0	0	0	0	0
People & Professionalism	0	0	5,429	5,429	12,163	12,163
Protecting Vulnerable People	92,939	50,695	95,397	44,703	130,210	37,271
Southern Hub	378,017	206,193	223,437	17,244	409,635	31,618
Operational Policing Total	964,396	526,039	696,856	170,817	1,208,620	244,224
Operations - Level 2	0	0	0	0	0	0
Mutual Aid	0	0	0	0	0	0
Operational Policing and Ops Total	964,396	526,039	696,856	170,817	1,208,620	244,224
NPCC	0	0	1,278	1,278	3,778	3,778
POCA	0	0		0	0	0
Corporate	0	0		0	0	0
Grand Total	964,396	526,039	698,134	172,095	1,212,398	248,002

Local Policing Non-Bank Holiday

4.8.4 The table below provides the spend by area, excluding Bank Holiday spend reported in the above table. The current forecast is based on information from meetings with Budget holders. This currently indicates a significant budget pressure of £1,583k, including Operations.

Operational Policing Non-Bank Holiday overtime to the end of November 2022						
Department	Full year Budget	Budget P1-8	Actual P1-8	In-year variance	Forecast M8	Forecast variance
Command	0	0	1,434	1,434	1,434	1,434
Covert Authorities	11,240	6,439	5,117	-1,322	6,613	-4,627
Demand Hub	32,312	18,724	30,098	11,374	48,396	16,084
Inv Stds & Devt	83,044	47,702	125,136	77,434	196,184	113,140
ISCD	127,534	73,693	121,911	48,219	182,246	54,712
Northern Hub	360,497	209,650	395,454	185,804	657,585	297,088
Operational Support	21,047	12,078	13,538	1,460	23,208	2,161
Partnerships & Prevention	1,387	795	1,118	323	1,917	530
People & Professionalism	15,000	8,749	21,383	12,634	30,337	15,337
Protecting Vulnerable People	160,518	92,727	160,131	67,404	259,790	99,272
Southern Hub	340,349	198,103	441,052	242,949	756,090	415,741
Operational Policing Total	1,152,928	668,660	1,316,372	647,713	2,163,800	1,010,872
Operations - Level 2	453,023	264,237	334,947	70,710	453,023	0
Mutual Aid			366,189	366,189	366,189	366,189
Operational Policing and Ops Total	1,605,951	932,897	2,017,508	1,084,612	2,983,012	1,377,061
NPCC	0	0	7,386	7,386	5,426	5,426
POCA	0	0	2,329	2,329	0	0
Corporate	0	0	202,702	202,702	200,474	200,474
Grand Total	1,605,951	932,897	2,229,925	1,297,029	3,188,912	1,582,961

4.8.5 Spend on Mutual Aid overtime include spends of £99k Op Hazel, £82k London Bridge, £73k Hypernova, £21k Op Unity and £8k Op Jigsaw.

Spend relating to specific L2 Operations is set out below.

Level 2 Operations	
Job Description	Total
VASTUS	67,538
BRECON	57,083
ALLIANCE	42,502
NEEDHAM	16,476
HYDRANGEA	15,059
UNITY	15,020
SKYFIRE	14,877
VIRTUE	11,866
FELINE	10,706
BRAMLEY	9,969
ATLANTIS	8,679
STRONGARM	8,336
DOLOMITES	7,922
Under £7k	48,916
Total	334,947

4.9 STAFF OVERTIME

4.9.1 Staff overtime to the end of November is presented in the following table.

4.9.2 Hours by type is currently not available due to the reporting issues with CARM.

Forecast estimates are based on trends in previous months alongside discussions with Budget holders.

Police Staff Overtime spend to the end of November 2022						
Department	Full Year Budget	Budget P1-8	Actual spend		Full year Forecast	
			P1-8	Variance	Forecast spend	Forecast variance
Business Support	2,013	1,174	1,594	420	2,000	-13
Covert Authorities	44,554	25,987	2,682	-23,306	5,250	-39,304
Demand Hub	111,788	65,203	269,671	204,467	466,503	354,715
Inv Stds & Devt	23,206	13,535	40,602	27,067	62,400	39,194
ISCD	22,958	13,391	49,857	36,466	75,000	52,042
Northern Hub	338	197	564	366	1,127	789
Operational Support	184	107	1,412	1,305	2,818	2,634
Protecting Vulnerable People	0	0	6,771	6,771	10,000	10,000
Southern Hub	16	9	0	-9	0	-16
LP Total	205,057	119,605	373,152	253,548	625,098	420,041
OIC	4,026	2,348	7,468	5,120	11,000	6,974
Ops	0	0	4,902	4,902	4,902	4,902
Estates	0	0	1,144	1,144	0	0
Non Collab	0	0	467	467	0	0
Finance	0	0	599	599	8,025	8,025
Grand Total	209,083	121,953	387,734	265,781	649,025	439,942

5. Capital Funding

5.1 The capital spend and financing to the end of November 2022 is set out below.

	Original 2022/23 Capital Programme	Carry Forwards	Previously Authorised Programme Amendments	Proposed Programme Amendments	Revised 2022/23 Capital Budget	Actual & Committed 2022/23	%	Full Year Forecast 2022/23	Expected Outturn % of Revised Capital Budget
All figures £'000									
Capital Payments:-									
Land & Buildings	5,145	439	4,266	265	10,115	6,121	61%	7,789	77%
Fleet	1,568	41	106	-	1,715	1,611	94%	1,715	100%
IT & Communications	2,661	32	31	-	2,724	2,122	78%	2,376	87%
Other Projects & Collaboration	197	2	19	-	218	96	44%	218	100%
Approved subject to further business case	300	-	-100	-	200	-	100%	-	100%
TOTAL	9,871	514	4,322	265	14,972	9,950	66%	12,098	81%

	Original 2022/23 Capital Programme	Carry Forwards	Previously Authorised Programme Amendments	Proposed/new Programme Amendments	Revised 2022/23 Capital Budget	Forecast Financing
All figures £'000						
Capital Financing:-						
Capital Grants	-	-	31	-	31	31
Carry Forward Reserve	-	1,008	-	-	1,008	1,008
Capital Receipts	4,025	-	-	-3,053	972	972
RCCO/POCA Reserve	3,840	-	102	50	3,992	3,992
Uplift Reserve	-	-	23	-	23	23
Borrowing	2,006	-494	4,166	3,279	8,957	6,072
TOTAL	9,871	514	4,322	276	14,983	12,098

5.1.1 The committed capital spend for the 2022/23 Capital Programme is £9.95m at the month end 30th November 2022.

5.1.2 Capital Financing includes the use of £956k of capital receipts. This is based on compensation payments already received from Highways Agency and is expected that additional compensation is due although we are awaiting a full breakdown between Vehicle Examination Unit compensation and land take compensation and awaiting for details of the land buyback consideration. There is likely to be further delay on this being settled.

5.1.3 Forecasts are kept under review as projects progress to identify any slippage in the planned projects. A breakdown of the spend and commitments against budget for each project is set out in Appendix 2 and the Medium Term Financial Capital Plan is at Appendix 3.

5.2 **CAPITAL PAYMENTS (YEAR TO DATE) AND MAJOR SCHEME UPDATES**

5.2.1 The Land and Buildings projects have a total actual and committed spend of £6,121k (£61%) against a budget of £10,115k. The major projects being the Major Repairs project (£473k) and the Cambridgeshire Southern Police Station project (£4,639k).

5.2.2 The Fleet projects are managed by Chiltern Transport Consortium and have an actual commitment and a full year forecast of £1,715k (100%) against budget. This includes the purchase of a Digi van and conversion for £83k and £23k for the purchase of a recruitment advertising van.

5.2.3 The total actual and committed spend for the IT and Communications projects is £2,122k (78%) against a budget of £2,724k. The major projects being the PC/Laptops Replacement project (£688k), the Mobile Comms – Body Worn Video project (£417k) and the Mobile Comms – Smartphones project (£273k).

5.2.4 The remaining Other projects have an actual spend and commitment of £96k (44%) against a total budget of £218k.

5.2.5 The land purchase for the Cambridge Southern Police Station (CSPS) was completed on 1st April 2022. The archaeological work has now been commissioned and the total cost will be £875k, with a forecast this year of £215k. The site preparation will begin in February 2023 and is expected to

take 6 months. An updated valuation report has been received on the existing Parkside and a decision on the project is due to be made following ongoing due diligence work. Increased costs are expected following the rise in building costs.

- 5.2.6 Construction on the Monks Wood Adaptation project is now not expected to start until April 2023 and so the forecast spend shows £271k to cover all commitments expected to the end of March 2023. The total costs of this project over the next few years is currently now expected to be between £13.0m – £14.3m overall and will be confirmed after the tender process completes in January 2023. As the Alconbury site now needs to be vacated earlier than expected (end of March 2023), the additional costs for preparation will be covered by revenue.
- 5.2.7 The Wisbech Police Station Refurbishment, although completed last year is expected to have an overspend of £16k. This is due to the leases (£12k) not being included in the project cost and the retention which is due in December, being £4k more than expected.
- 5.2.8 The Parkside Custody CCTV upgrade is now forecast to have an overspend of £17k due to the additional costs to cover operational requirements.
- 5.2.9 The Copse Court Refurbishment is now expected to have a forecast of £90k (was £53k) this year, with the remaining budget moved to 2023/24.
- 5.2.10 The building works at St Neots Police Station is no longer going ahead with the Fire Service and will proceed with a refurbishment just for the Constabulary in 2023/24. The forecast for this year is now only £63k, with £700k being added to the 23/24 budget. The £63k will need to be written off to the revenue account as the current project is not progressing.
- 5.2.11 The Agile spend is forecast at £168k with a further £172k of work now moving into 2023/24 against an original budget of £250k. The agile budget was established on known moves and changes at the time of the business case and on best estimate. The £90k forecast overspend is due to additional costs of £22k on air conditioning at Chord D due to inflationary increases. This has been minimised purchasing in advance to secure the best price during 2022. An additional £48k of spend is required at building 3 HQ which was not in the

original plan. The area is required to be split in to 2 and this requires additional ventilation changes. A further £18k is also forecast for vending machines at Copse Court but this purchase has currently been put on hold.

5.2.12 It is possible to have an underspend of £40k on the Replacement Door Readers project and a budget carry forward of £23k to 2023/24 to cover maintenance that has been agreed across BCH to be financed by capital.

5.2.13 The Air Conditioning at the Elms Sexual Assault Referral Centre (SARC) will not take place this year. The budget will be added to 2023/24.

5.2.14 The forecast of Cambridgeshire's share of the Beds Firing Range Refurbishment for this year is £176k with a slippage of £45k into 2023/24.

5.2.15 The forecast on the IT projects now shows an underspend of £348k (previously £278k underspend). The change is mainly due to an underspend of £187k on the Infrastructure Digital Forensics project (although there may be a little more spend on hardware). There are also the following slippages totalling £114k which will be requested to be added to the 2023/24 budget:

- Telephony project £11k
- Review, Retention and Disposal (RRD) Tool project £10k
- DAMS £23k
- Bedfordshire, Cambridgeshire, and Hertfordshire Digital Forensics Unit (BCH DFU) Infrastructure £33k
- SIP Telephony £31k
- 7F Forensics £6k

5.2.16 There is a potential to carry forward funds on the Networks project (shipping dates on some equipment is showing June 2023, which is due to chip shortages) and the Port Replicator Replacement project (a 39 week delay). However, IT are closely monitoring the delays and also trialling a replacement dock.

6. CAPITAL FINANCING

6.1 Forecasted full year Capital Financing is shown below. The capital receipt from sale of St Neots Police Station has been removed in the Medium-Term Financial Plan (MTFP) following the recent decision not to go ahead with the Fire Collaboration. Capital Grants has been reduced back to £31k from £217k as the remaining £186k is only to be used against ESMCP/DNSP work which will happen in future years.

	£'000
2022/23 Forecast Capital Expenditure	12,098
2021/22 Planned Capital Financing	
Capital Grants	31
Borrowing	6,072
Capital receipts	972
Carry Forward Reserve	1,008
Revenue Contributions to Capital	3,895
POCA Reserve	97
Uplift Reserve	23
Total Capital Financing	12,098

6.2 PROPOSED AMENDMENTS FOR APPROVAL

6.2.1 It is proposed that an addition of £50k to the Estates Capital Major Repairs project, to cover the following works to be completed in 2022/23, which are required for security purposes. This is to be financed by Revenue Contributions to Capital Outlay (RCCO's) from the Constabulary's underspend:

- March Fence and Gates - £13.8k
- March barriers and walls £9.5k
- HQ Fence – remaining unprotected east bound against common £27k

6.2.2 To cover the initial costs of the archaeological work in 2022/23, an addition to the Cambridgeshire Southern Police Station project is proposed, which is to be financed by borrowing.

7. Sales & Purchase Ledger KPI's

7.1 SALES LEDGER & CREDIT CONTROL KPI

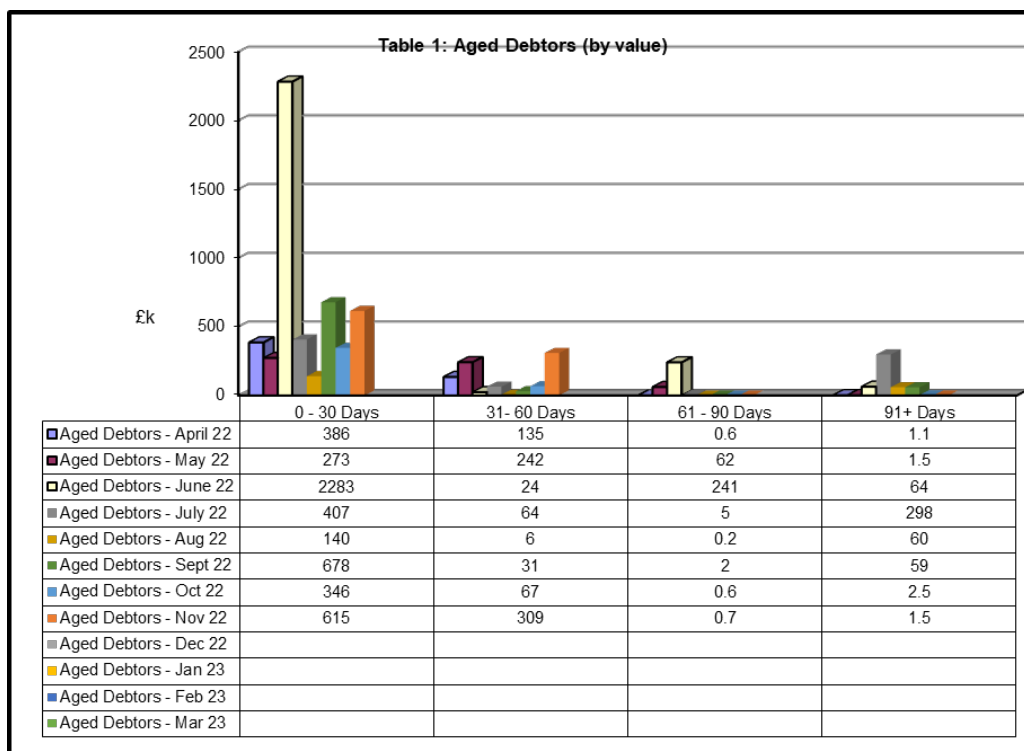
7.1.1 The overall sales ledger balance at 30th November 2022 was £927k; this compares with £416k for the end of October 2022. This is an increase from October 2022. The Finance Supervisor and Finance Officer's efforts continue on a regular basis to reduce the level of outstanding debt

7.1.2 The difference between October 22 and November 22 has increased due to some larger invoices being raised in November, which should be paid in December 22. The debt recovery process continues to be very efficient. The ability to accept card payments continues to aid with debt recovery. This often encourages customers to make immediate payment, rather than waiting the 28 days

7.1.3 Debtor days is shown in the table below:

Year	Debtor Days
2017/18	28
2018/19	11
2019/20	7
2020/21	6
2021/22	35
2022/23 Ytd	44

7.1.4 The following Chart shows there was an amount of outstanding debt at 91+ days of £1.5k for November 22.



7.2 PURCHASE LEDGER & SUPPLIER KPI

7.2.1 The Police and Crime Commissioner seeks to achieve the prompt payment of invoices within 30 days for all suppliers. Performance against this KPI in recent years is shown in the table below.

	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Invoices Paid no.	16,419	13,613	13,142	9,723	9,773	6,655
Paid within 30 days (no)	15,971	13,294	12,730	9,422	9,313	6,363
Paid within 30 days (%)	97%	98%	97%	97%	95%	96%
Target	95%	95%	95%	95%	95%	95%

8. Cash Position and Reserves

8.1 LOANS

8.1.1 The table below shows a summary of our loans and balances outstanding loan balances on 30 November 2022. Repayments and interest are paid quarterly.

PWLB Loans	Balance as at 30/11/2022	Cash Balance as at 30/11/2022
Loan 1	£653,069.79	£653,069.79
Loan 2	£1,109,670.40	£1,109,670.40
Loan 3	£2,269,905.86	£2,269,905.86
Loan 4	£2,375,268.30	£2,375,268.30
Loan 6	£10,000,000.00	£10,000,000.00
Total	£16,407,914.35	£16,407,914.35

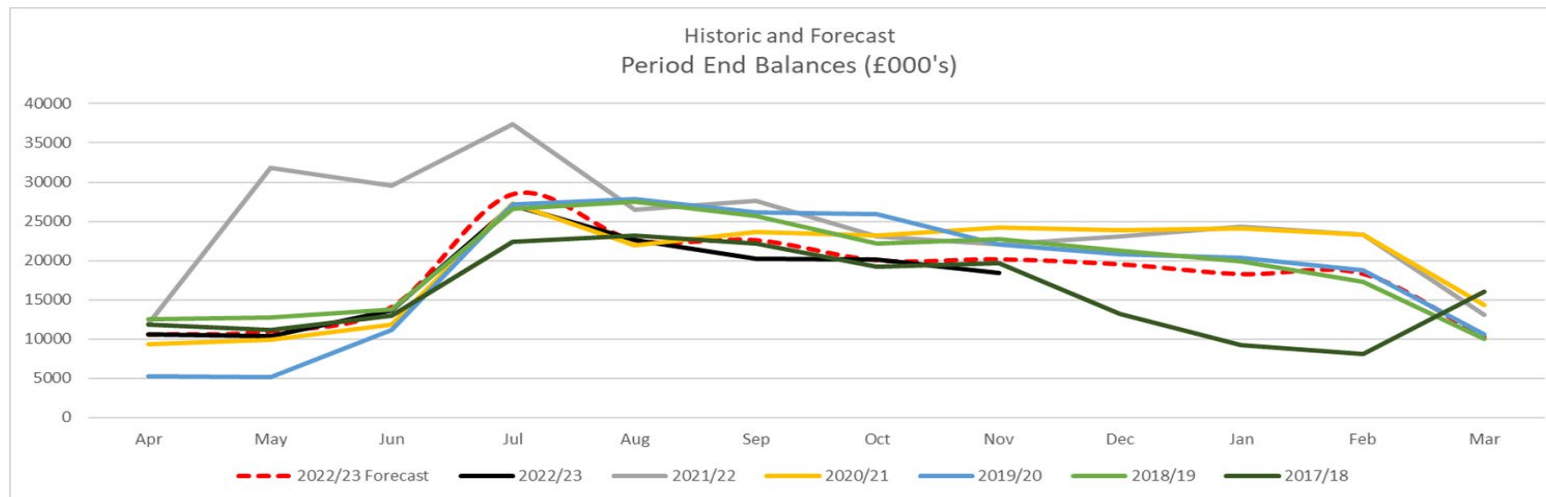
Note that loan 5 was a short-term loan that has already been repaid.

8.2 CASHFLOW FORECAST

The table below shows our cash flow forecast as of 30th November 2022 as available. It generally remains in accordance with expectations; however, the weekly supplier payments have been revised upwards in response to inflationary pressures and corresponding income from VAT. Forecast of the Capital Programme spend has the larger, one-off costs in the next financial year, along with expected borrowing, leaving this year's forecast following the trend of past years. There is no expected difficulty in cash position at end of the year 2022/23.

Cash Flow 2022/23

	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Projected	Projected	Projected	Projected
Cash Flow (£ 000's)	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
Cash Balance *	12,231	10,605	10,335	13,633	27,063	22,567	20,274	20,139	18,399	19,550	18,287	18,332
Cash Inflows	19,217	17,014	21,165	30,654	12,662	16,889	17,270	16,204	18,448	17,553	17,575	10,024
Cash Outflows	20,843	17,284	17,867	17,224	17,158	19,182	17,405	17,944	17,297	18,816	17,530	18,073
Net Cash Flow	-1,626	-270	3,298	13,430	-4,496	-2,293	-135	-1,740	1,151	-1,263	45	-8,049
Closing Balance	10,605	10,335	13,633	27,063	22,567	20,274	20,139	18,399	19,550	18,287	18,332	10,283



8.3 RESERVES

8.3.1 Group usable reserves are expected to decrease overall by £4.4m by the end of 2022/23, which includes adding to the Emergency Services Mobile Communications Programme (ESMCP) and Pension Reserve as per the Medium Term Financial Plan (MTFP). The additional Home Office grant relating to the police pay award has been added to the Budget Assistance Reserve to cover future years impact. In the 2022/23 Budget amounts were set aside for work on ESMCP, McCloud pension remedy, Violence Against Women and Girls (VAWG) and Digital Innovation totalling £0.5m as these budgets have not yet been drawn on the amounts have been transferred to reserves. An additional capital receipt from S106 funds has also been received which will be used in year against Copse Court capital spend. The forecast movements are set out in the table below.

Group Usable Reserves

	Balance 1 April 2022	Forecast addition	Forecast drawdown	Forecast 31 March 2023
	£000	£000	£000	£000
Carry Forward Projects Reserve	1,812	-	(1,812)	-
Insurance Reserve	1,410	-	-	1,410
Ill-Health Retirement Reserve	398	-	-	398
Drug Forfeiture (Operational) Reserve	375	34	(128)	281
Budget Assistance Reserve	2,188	325	-	2,513
Uplift Reserve	30	-	(23)	7
Capital Carry Forward Reserve	1,008	-	(1,008)	-
Asset Incentivisation Reserve	489	46	(304)	231
Road Casualty Reduction & Support Fund	1,019	-	(409)	610
Collaboration & Commissioning Reserve	443	87	-	530
Major Incident Victim Support	25	-	-	25
Collaborated Property Maintenance Fund	124	-	-	124
ESMCP Reserve	242	287	-	529
Pension Reserve (McCloud & Revaluation Smoothir	150	100	-	250
Crime Reduction & Prevention Reserve	384	-	-	384
Council Tax Fraud Initiative Reserve	109	-	-	109
Council Tax Support Fund	955	-	(440)	515
Agile working Reserve	330	-	(165)	165
Total Earmarked Reserves	11,491	879	(4,289)	8,081
General Reserve	8,561	109	-	8,670
Total General and Earmarked Reserves	20,052	988	(4,289)	16,751
Capital Receipts Reserve	956	143	(1,099)	-
Unapplied Capital Receipts Reserve	187	-	187	-
Total Usable Reserves	21,195	1,131.00	(5,575)	16,751

8.3.2 Further analysis is provided in respect of the Drug Forfeiture Reserve and the Asset Incentivisation Reserve.

Recovered Asset/POCA at the end of November 2022		Drugs Forfeiture at the end of November 2022	
	£		£
Reserves	(489,126)	Reserves	(374,826)
Spend	304,465	Spend	127,543
Income in year	(46,067)	Income in year	(33,905)
Balance available	(230,728)	Balance available	(281,188)

9. Recommendation

9.1 The Board is recommended to:

- Note the revenue forecast outturn position of £1,433k underspend at the end of November 2022;
- Note the capital forecast outturn position of £2,874k against budget at the end of November 2022; and
- Approve the capital additions to the Southern Police Station of £215k and Estates Major Repairs Projects of £50k.

BIBLIOGRAPHY

Source Document	
Contact Officer	Jon Lee, Director of Finance and Resources

Appendix 1

Chief Constable Revenue Budget Period 8 2022/23							
Prior period		Full Year	Year to date	Year to date	Year to date	Year end	Year end
Year to date		Budget	budget P8	actual P8	Variance	Forecast	Forecast
Variance		£'000	£'000	£'000	£'000	P8	variance
£'000		£'000	£'000	£'000	£'000	£'000	£'000
	LP - Inv& Safeguarding						
52	Covert Authorities	1,753	1,120	1,181	62	1,797	44
-246	Inv Stds & Devt	6,652	4,417	4,190	-227	6,572	-79
-186	ISCD	9,638	6,354	6,191	-162	9,271	-368
-266	Protecting Vulnerable People	10,810	7,106	6,807	-299	10,484	-326
6	Safeguarding & Command	147	91	97	6	146	-1
-640	Total LP - Inv& Safeguarding	29,000	19,087	18,466	-621	28,270	-730
	LP - Ops						
-126	Business Support	1,668	1,108	981	-127	1,573	-95
1,032	Command	137	91	1,333	1,242	2,289	2,152
-393	Demand Hub	15,724	10,394	10,009	-385	15,188	-536
-367	Northern Hub	24,198	15,912	15,403	-508	23,568	-630
265	Operational Support	2,146	1,419	1,742	323	2,719	573
-522	Partnerships & Prevention	1,343	937	409	-528	1,337	-6
-1,076	Resilience	1,412	1,020	0	-1,020	0	-1,412
-762	Southern Hub	24,604	16,182	15,256	-927	23,269	-1,335
-1,950	Total LP - Ops	71,232	47,063	45,132	-1,930	69,943	-1,289
	Non Operational - in-house						
-64	Estates	5,608	3,643	3,432	-211	5,628	21
11	Finance	645	417	441	24	660	15
-89	People & Professionalism	2,416	1,599	1,503	-96	2,376	-41
-216	OIC	1,689	1,120	880	-240	1,425	-264
-99	NPCC	1,270	894	818	-75	1,268	-1
-29	Corp Comms	823	545	517	-27	808	-15
26	Insurance	1,022	778	962	184	1,020	-1
1,144	Corporate	8,051	5,176	6,253	1,077	8,614	564
-5	Legal	330	214	228	14	338	8
318	Ops	165	97	217	120	182	17
-186	Fleet	2,774	1,899	1,441	-457	2,775	1
-102	Non Collab	168	111	25	-86	81	-87
710	Total Non -Operational	24,959	16,492	16,719	227	25,175	216
	Collaboration and Partnerships						
	Set up costs						
92	Uplift Programme Board	57	37	143	106	57	1
-192	Delivery Management Office	489	324	128	-195	518	30
-88	General	608	188	99	-89	821	213
	Joint Protective Services						
-33	Armed Policing Unit	2,982	1,975	1,982	7	2,976	-6
824	CTP	0	0	938	938	0	0
-69	Dogs	970	644	579	-65	1,043	73
-349	Major Crime Unit	3,035	2,012	1,641	-371	2,934	-101
111	Operational Planning	351	233	364	131	381	29
-10	RPV	3,876	2,570	2,632	63	4,051	175
-291	Scientific Services Unit/Visual Evidence	3,176	2,106	1,809	-296	3,116	-60
-48	Protective Services Command	410	271	217	-55	524	115
27	Force Resilience	127	84	115	31	133	6
-1,124	CTC Expenditure	1,906	1,265	-15	-1,280	1,770	-136
690	CTC Income	-1,906	-1,271	-529	742	-1,738	168
434	Surplus generated by CTC - to reserves			538	538	-32	-32
	Organisational Support						
168	HR and L&D	5,749	3,814	4,105	291	5,720	-29
244	IMD	1,132	748	1,039	290	1,173	41
46	Payroll	221	146	204	57	209	-12
-14	Procurement	362	241	239	-2	347	-15
189	Professional Standards Unit	1,480	981	1,194	213	1,607	127
	Operational Support						
82	Firearms Licensing	234	154	253	99	303	69
-244	CJ phase 1&2	820	543	260	-283	682	-138
-98	CJ/Custody SMT	170	112	0	-112	186	16
1,278	ICT	9,165	6,097	7,153	1,056	8,932	-233
	Other Collaboration & Partnerships						
-15	Air Support	551	276	261	-15	522	-29
0	Athena AMO	0	0	0	0	0	0
-328	ERSOU	3,075	1,982	1,595	-387	3,075	0
-182	Kings Lynn PIC	833	416	434	17	855	23
-310	Regional Collaboration	894	447	153	-294	298	-597
23	SARC	540	360	415	55	456	-85
816	Total Collaborated and Partnerships	41,307	26,757	27,947	1,190	40,919	-388
0	RCCO	0	0	0	0	0	0
-1,064	CHIEFS NET BUDGET REQUIREMENT	166,498	109,398	108,264	-1,134	164,308	-2,191
	NON -FORCE						
-4	OPCC Buildings	-9	-6	-9	-3	-10	-1
-105	Capital Financing	4,776	303	153	-150	5,621	846
-927	OPCC Grants	-1,022	-1,459	-1,473	-13	-1,022	0
-134	OPCC Office	1,269	847	713	-135	1,182	-87
-1,170	Total PCC	5,014	-314	-616	-301	5,772	757
-2,234	NET BUDGET REQUIREMENT	171,513	109,084	107,649	-1,435	170,079	-1,433

Appendix 2

Scheme Title	Job Code	Budget 2022/23	Carry Forwards	Authorised Programme Amendments	Proposed Programme Amendments	Revised Capital Budget 2022/23	Actual YTD	Commitments YTD	Committed & Spent YTD	Full Year Forecast
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Land & Buildings										
Major Repairs Planned	Various	585	42	58	50	735	275	199	473	735
Wisbech Police Station Reurb	C8068	-	-	-	-	-	1	30	31	16
Monks Wood Adaptation	C8108	1,065	-	-	-	1,065	176	76	252	271
Demand Hub - Building Works	C8114	50	-	-	-	50	18	11	28	50
Southern Police Station	C8121	1,000	-	4,166	215	5,381	4,232	407	4,639	5,381
Replacement of Door Readers	C8134	58	37	-	-	95	(1)	46	45	33
Thorpe Wood Custody CCTV upgrade	C8135	275	-	-	-	275	56	193	249	275
Parkside Custody CCTV upgrade	C8136	-	90	-	-	90	103	4	107	107
St Neots Bldg Works	C8139	1,000	-	-	-	1,000	45	16	61	63
Copse Court Refurbishment	C8140	390	49	-	-	439	60	16	76	90
Remodelling to enable agile working	C8141	250	-	-	-	250	53	7	60	168
Repairs to Masts	C8142	62	-	-	-	62	7	-	7	62
HQ Generator Resilience	C8143	70	-	-	-	70	-	-	-	70
Elms (Air Conditioning SARC)	C8146	90	-	-	-	90	-	-	-	-
Parkside Security Fencing	C8169	-	-	42	-	42	-	42	42	42
Beds Firing Range Refurbishment	BCH013	-	221	-	-	221	-	-	-	176
JPS Firing Range	BCH014	250	-	-	-	250	50	-	50	250
Land & Buildings Total		5,145	439	4,266	265	10,115	5,074	1,046	6,121	7,789
Fleet										
Vehicle Replacement Programme	C8010	1,568	41	106	-	1,715	799	812	1,611	1,715
Fleet Total		1,568	41	106	-	1,715	799	812	1,611	1,715
Other Projects										
Covert Equipment Renewal	C8022	45	2	-	-	47	3	15	18	47
JPS Capital	C8028	100	-	-	-	100	64	-	64	100
ANPR	C8071	-	-	19	-	19	14	-	14	19
JPS ERSOU	C8104	52	-	-	-	52	0	-	0	52
Non ICT Collaboration Total	C8137	197	2	19	-	218	81	15	96	218

Scheme Title	Job Code	Budget 2022/23	Carry Forwards	Authorised Programme Amendments	Proposed Programme Amendments	Revised Capital Budget 2022/23	Actual YTD	Commitments YTD	Committed & Spent YTD	Full Year Forecast
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
ICT Collaborated										
Infrastr-digital forensics (DFU Storage-Cambs)	C8125	200	-	-	-	200	-	13	12.8	13
PC/Laptops Replacement	JC0001	749	-	(25)	-	724	546	142	688.5	724
Applications - Tuserv	JC0003	31	-	-	-	31	3	25	27.7	31
Networks	JC0005	141	-	-	-	141	4	96	99.4	141
Infrastructure - Servers	JC0006	23	-	-	-	23	13	2	15.2	32
Telephony	JC0009	37	24	-	-	61	-	18	18.2	50
Mobile Comms - Airwaves	JC0010	31	-	-	-	31	30	-	30.2	31
Mobile Comms - Smartphones	JC0011	274	-	-	-	274	273	-	272.8	274
Mobile Comms - BWV (Body Worn Video)	JC0012	422	-	-	-	422	417	-	417.1	417
Digital Interviewing	JC0013	0	-	-	-	0	-	3	3.0	3
POLICE NOW - Growth	JC0019	114	-	-	-	114	111	-	111.3	111
PC Monitor Replacement	JC0020	16	-	-	-	16	16	-	15.6	16
Port Replicator Replacement (Dock)	JC0021	19	-	19	-	38	1	64	65.1	41
Power BI Data Visualisation	JC0023	0	8	-	-	8	8	-	8.4	8
RRD Tool	JC0024	68	-	-	-	68	32	26	58.0	58
Network - Wireless Infrastructure Replacement	JC0025	153	-	-	-	153	-	103	103.5	153
Chronicle Taser Management	JC0026	18	-	-	-	18	17	-	17.0	18
DAMS	JC0029	73	-	-	-	73	4	46	50.3	50
PKI	JC0030	5	-	-	-	5	8	0	7.8	9
BCH DFU Infrastructure	JC0031	64	-	(15)	-	49	-	-	0.0	16
ICCS Forcepoint Replacement	JC0032	11	-	-	-	11	-	-	0.0	-
ICCS Workstations & Servers	JC0033	58	-	-	-	58	-	-	0.0	49
SIP Telephony	JC0034	31	-	-	-	31	-	-	0.0	-
BCH DFU Cloud Solution	JC0035	16	-	15	-	31	0	-	0.4	31
HOB Biometric Scanners	JC0036	24	-	-	-	24	26	-	26.1	24
7F Forensics	JC0037	41	-	-	-	41	-	-	0.0	4
eOPAS/eSafety Upgrade	JC0038	4	-	-	-	4	-	-	0.0	-
GoodSAM	JC0039	13	-	-	-	13	-	2	2.0	13
Chronicle - Dogs Module	JC0040	4	-	-	-	4	-	-	0.0	-
Video Enabled Project	JC0042	0	-	6	-	6	-	-	0.0	6
ICT Collaboration Total		2,638	32	-	-	2,670	1,508	542	2050.0	2,322
ICT Other										
Digital Innovation	BCHCAE	-	-	31	-	31	-	31	31	31
ERP I-Learn	BCHCAG	-	-	-	-	-	-	-	-	-
Athena	C8035	23	-	-	-	23	6	36	42	23
ICT Other Total		23	-	31	-	54	6	67	72	54
Schemes Approved Subject to Further Business Case										
Delegated Chief's Budget		300	-	(100)	-	200	-	-	-	-
Grand Total		9,871	514	4,322	265	14,972	7,468	2,482	9,950	12,098

*Approved Capital Programme + / - previously authorised additions, deletions & virements

Note: figures may not cast due to roundings

