



To: Business Coordination Board

From: Chief Finance Officer

Date: 19 January 2023

SUSTAINABILITY STRATEGY – ESTATE AND FLEET TRANSITION PLANS

1. Purpose

1.1 The purpose of this report is to present and seek endorsement from the Business Coordination Board (“the Board”) for the Estate and Fleet Transition Plans that form part of the Sustainability Strategy.

2. Background

2.1 At the Board meeting in May 2022 the Sustainability Strategy for the Constabulary was approved. The Strategy sets out themes that the Constabulary are working to in pursuit of carbon reduction and achieving carbon net zero by 2035. The Strategy is based on five themes which are set out in the diagram below.



- 2.2 A transition plan is being developed for each theme which sets out the intended actions to be taken within the theme as part of the Constabulary’s journey to net carbon zero. Work has progressed to develop the Fleet and Estates transition plans which are being presented to the Board for endorsement.
- 2.3 Most of the Constabulary’s direct carbon emissions are through the built estate and the operation of the fleet. Therefore, these two areas have been the focus of the initial transition plans to begin the move to more reduced carbon arrangements.
- 2.4 Property and Estate – the Constabulary’s estate is ageing, and its energy efficiency is one of the main challenges in reducing carbon emissions. Much of the estate is required operationally and therefore approaches and investment to reduce the carbon emissions will be sought, including how technology can support more effective building management approaches. Surplus estate will be considered for disposal where it is not required operationally to help achieve carbon reduction.
- 2.5 Fleet and Transport – the Constabulary has a vehicle fleet of c450 vehicles ranging from admin cars, support vans, to patrol and high response vehicles. The aim is to reduce carbon emissions from vehicles through ultra-low

emission vehicles and the use of other technological developments as they come forward such as hydrogen engines. The fleet transition will be interdependent with all other themes within this Strategy. Considerations within the fleet transition will include the size of the fleet, types of vehicles, fuel usage and importantly how the Constabulary uses the fleet. Other organisational strategies will also support the transport element of this theme through increased and ongoing use of Teams and agile working to reduce business travel and emissions.

2.6 Supporting Appendices to this report include:

- Appendix 1 – The Fleet Transition Plan
- Appendix 2 – EV Pilot Update
- Appendix 3 – Estates Transition Plan Summary Update
- Appendix 4 – the Estates Transition Plan
- Appendix 5 – the Estates Transition Plan Actions Update January 2023

2.7 Work is progressing to develop the Procurement and Supply Chain transition plan in conjunction with the 7 Force Commercial Services collaboration, which provides procurement and contract lifecycle services to the Constabulary. The People and Behaviour and Offsetting transition plans are still to be progressed. As these themes of the Sustainability Strategy are developed further reports will be presented to BCB.

2.8 The OPCC's Capital Strategy includes some budget to support the transition to lower carbon alternatives. The budget and financial impact will need to be kept under review as the plans develop to ensure the actions being taken are affordable and provide value for money.

3. Recommendation

3.1 The Board is recommended to note and endorse the Estate and Fleet Transition Plans as part of the Sustainability Strategy of the OPCC and Constabulary and note the progress against the plans.

BIBLIOGRAPHY

Source Document(s)	Sustainability Strategy 2022 Capital Strategy 2022
Contact Officer(s)	Jon Lee, CFO & Director of Resources Jackie Golby, Strategic Director of Estates, Cambridgeshire Constabulary