



To: Police Accountability Board

From: Nicky Edwards, Assistant Chief Executive & Director of Commissioning, Office of the Police and Crime Commissioner (“OPCC”)

Date: 25 August 2026

Cambridgeshire Police and Crime Plan – Delivery reporting

1. Purpose

- 1.1 The purpose of this report is to share with the Police Accountability Board (“the Board”) the draft Delivery Plan update in advance of submitting it to the next meeting of the Cambridgeshire Police and Crime Panel (“the Panel”). The update is designed to provide a snapshot of progress against each of the five thematic pillars within the Police and Crime Commissioner’s Police and Crime Plan 2025-28 ‘Tackling Crime and Keeping Communities Safe’

2. Recommendation

- 2.1 The Board is recommended to share feedback on the update.

3. Reporting progress against the Cambridgeshire Police and Crime Plan

- 3.1 The Panel Terms of Reference sets out their role to “review or scrutinise decisions made, or other action taken, by the Police and Crime Commissioner in connection with the discharge of the Commissioner’s functions”. This includes delivery against the Police and Crime Plan.

3.2 The OPCC has agreed to the following reporting framework with the Panel:

- **Delivery Plan** reports shared on a six-monthly basis (in March and September). The report is made up of five pages – each highlighting key progress. Links to additional information are included where relevant – such as reports, press releases or websites.
- **Thematic pillar ‘deep dive’ reports** scheduled throughout the year to enable Panel Members to focus on individual areas in more detail. One of those deep dives is also shared with the Board at this meeting.
- The **Annual Report** brings all this information together and is shared with the Panel each July.

4. Internal Audit Review of Delivery Plan Approach

- 4.1 A review of the Police and Crime Plan was undertaken by RSM as part of the 2026/27 internal audit plan. The auditors said the OPCC can take ‘**substantial assurance**’ in the approach taken. Their report set out that they found: “the control framework surrounding the Police and Crime Plan to be **well-designed** and applied” with “**clear ownership** allocated across the Senior Leadership Team”. It added: “the PAB and Police and Crime Panel reviewed regular delivery updates and thematic reporting that was publicly accessible, demonstrating transparency and **effective governance**.”
- 4.2 Substantial assurance is explained as “the controls upon which the organisation relies to manage this risk are suitably designed, consistently applied and effective”.

BIBLIOGRAPHY

Source Document(s)	Cambridgeshire and Peterborough Police and Crime Plan
Contact Officer(s)	Nicky Edwards, Assistant Chief Executive & Director of Commissioning